



HANS OLOFSSON

# PRODUCTION & LOGISTICS AT SCANIA

**NOW AND IN THE FUTURE** 





#### Agenda

- Scania in brief
- R&D and P&L close to each other
- Scania's view on digitalisation
- How to be a supplier to Scania
- Takea ways for SME's



# SCANIA IN BRIEF





#### More about Scania....

• Click this <u>link</u> to get up to date information



### **R&D CLOSE TO PRODUCTION**



#### Background

#### To stay competitive on a global market...

#### ....we need

- superior quality
- flexibility
- profitability (productivity)
- short time to market



#### (one important) Strategy

- Co-locate resources
  - Short lead time and close contact
  - Good understanding of different business areas and competences
  - Knowledge and Experience in place and available
  - Direct access to experts in real time
  - Common infrastructure

### All in one place







Research and Development, Purchasing







#### Production in Sweden - prerequisites

- Access to skilled employees and world-class competence in relevant areas
- Rules and Regulations that gives flexibility - Quick adaptation to changing needs
- Production systems that provide continuous improvement - Need of continuous productivity increases





### INDUSTRIAL DIGITALISATION

### Development from automation to digitalization



#### Automation

1950 ->

Stand alone

Lamps showing status

Responsibility of the maintenance department

# Connected Automation

1990 ->

Machines and robots connected via propriety networks or hard wired

Expensive peripherals (sensors, IT-equipment etc)

Low volumes of data collected and presented

Responsibility divided between maintenance and IT

**Industrial Digitalization** 

#### **Smart Factory**

2010 ->

Machines and robots connected via standardized industrial networks and "clouds"

Costs for peripherals dropping dramatically

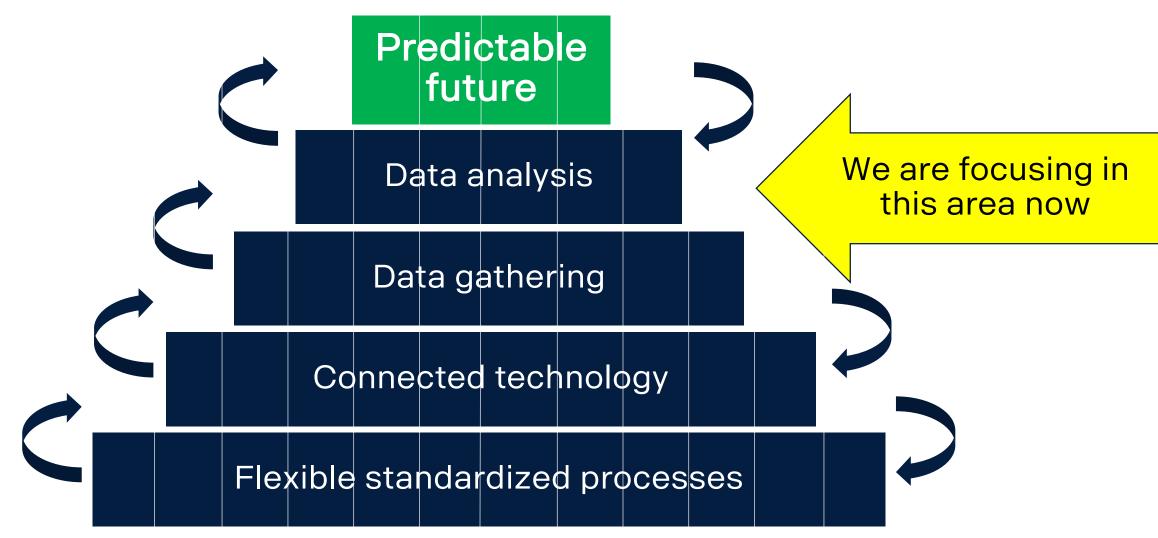
Big volumes data collected, analyzed used as basis for decisions

Responsibility mainly within IT



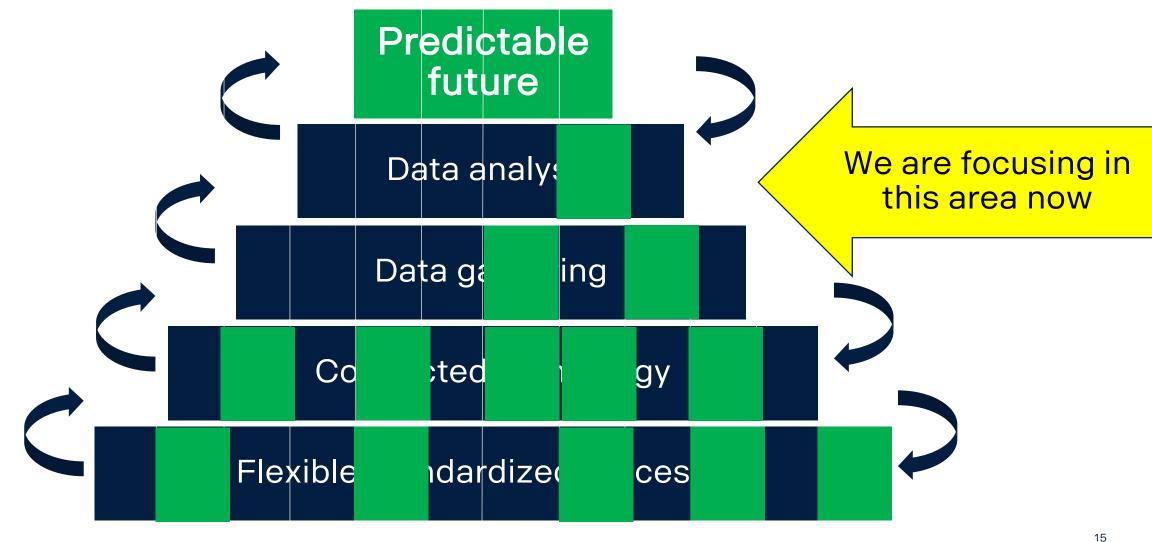
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#### **Industrial Digitalization**



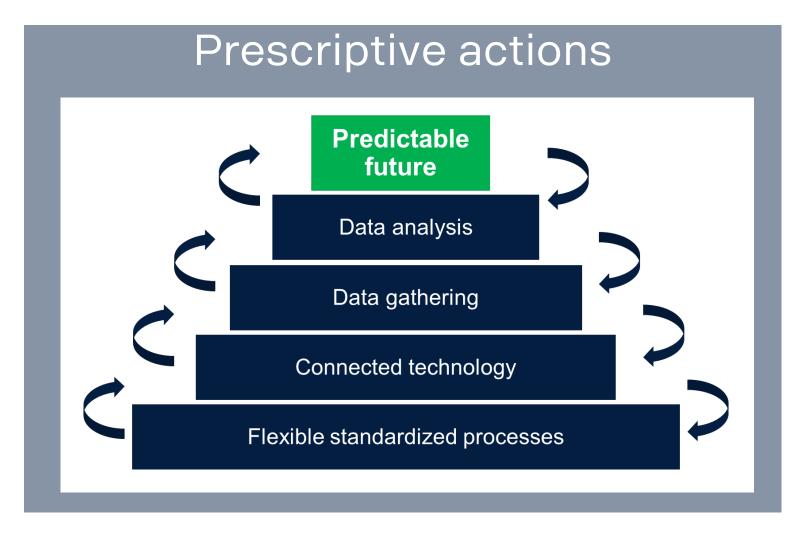


#### **Industrial Digitalization**



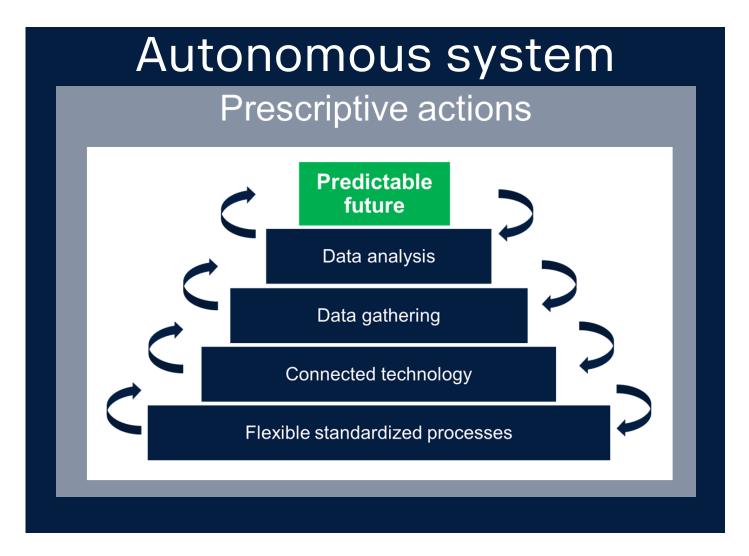


#### **Future steps of digitalization**





#### Future steps of digitalization



#### Definition of "Smart"

#### **SMART**

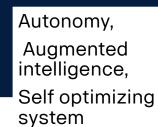


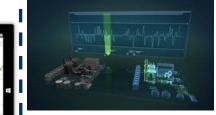
Predictiveness,

What is going to

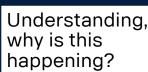
Q "SEARCHABLE DATA"

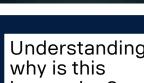
happen?





Understanding, why is this happening?







Process and information standardization

2019-05-23



Connectivity



Visualisation, what is happening?



AKE THE AHA INTO A **HABIT** => **INDUSTRIALISATION** 







# CHALLENGES OR WHAT CAN STOP US NOW?

## Major challenges

Safety



Cyber security

Standards



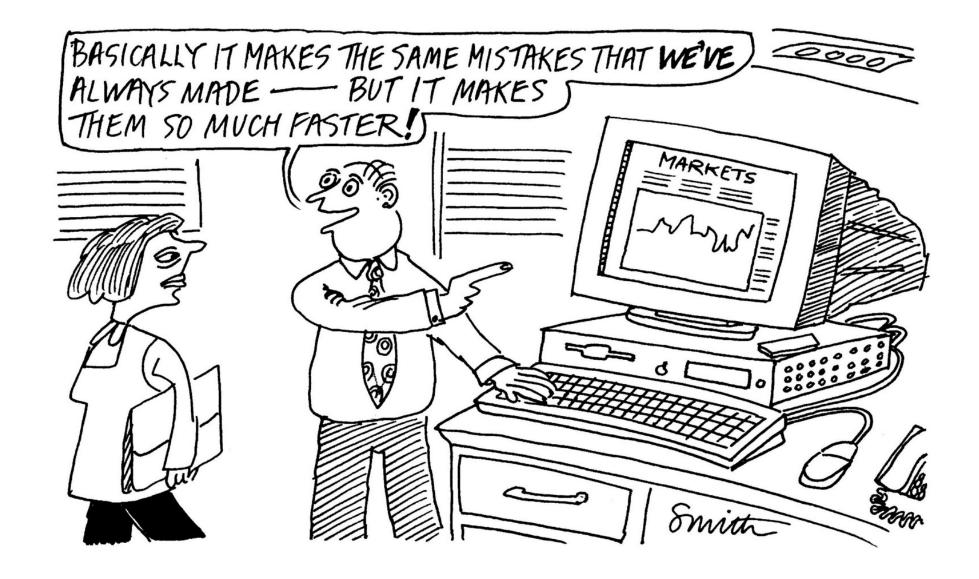
Digitalization using lean principles













# OPPORTUNITIES OR WHAT'S IN IT FOR ME/US



#### **Opportunities**

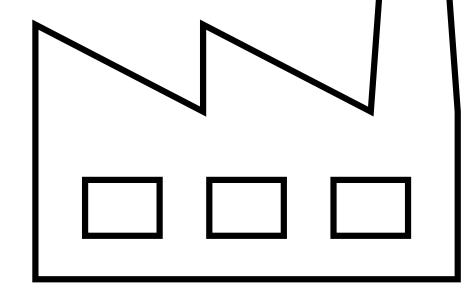
- Productivity increase through digitalization
- On demand Batch size 1 Additive Manufacturing
- Green field vs Brown field
- Information exchange

• 5G



Bilateral relations, yesterday

















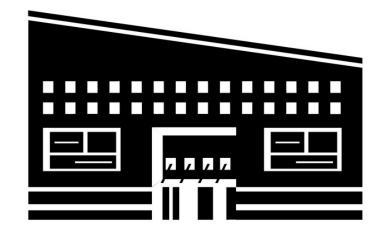
Multi-connections, now and tomorrow











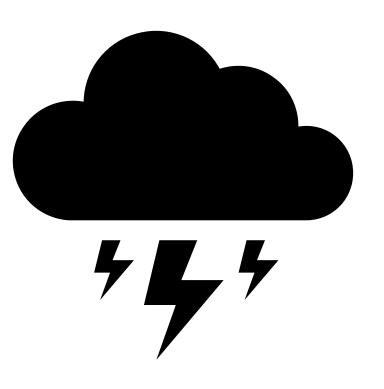














# HOW TO BECOME A SUPPLIER TO SCANIA



#### How to become a supplier to Scania

You will find all information you need at the Scania Supplier Portal



# TAKEAWAYS FOR SME'S



#### Takeaways for SME:s

- It's <u>no</u> revolution
- There is no "digitalisation in the box" available
- If you are a supplier to big OEM:s don't be afraid to ask for advice
- **Don't** skip competence development
- <u>Don't</u> digitalise waste

• It's not to late - but you must start now!





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